Case Study: Transforming Onboarding to Reduce Attrition

Driving Results: A 28% Drop in Attrition Through Strategic Onboarding

Summary:

Benitago, a rapidly growing organization, faced challenges with high new hire turnover and inconsistent onboarding processes. By developing a comprehensive, year-long onboarding program, I reduced attrition by 28%, improved new hire satisfaction, and fostered stronger cultural alignment.

Background

The Challenge:

Benitago's fast-paced growth created a need for a streamlined onboarding experience to retain top talent. The organization struggled with:

- A 35% attrition rate within the first 90 days.
- Lack of structure in onboarding practices, resulting in confusion and disengagement among new hires.
- Limited focus on cultural immersion, leading to misalignment with company values.

The Solution

Actions Taken:

1. Pre-Employment Engagement:

- Automated pre-start communications, including a video welcome message from leadership and resources to help new hires prepare for their first day.
- Created checklists for both new hires and hiring managers to ensure readiness.

2. Structured Onboarding Plans:

- Developed detailed 30-60-90 day plans tailored to each role, providing clear expectations and milestones.
- o Introduced weekly check-ins to address concerns and track progress.
- o Trained managers in creating plans and structuring 1:1 meetings.

3. Cultural Immersion:

- Designed orientation sessions focused on company values, mission, and team dynamics.
- Paired new hires with experienced mentors to foster relationships and provide guidance.

4. Feedback Loops for Continuous Improvement:

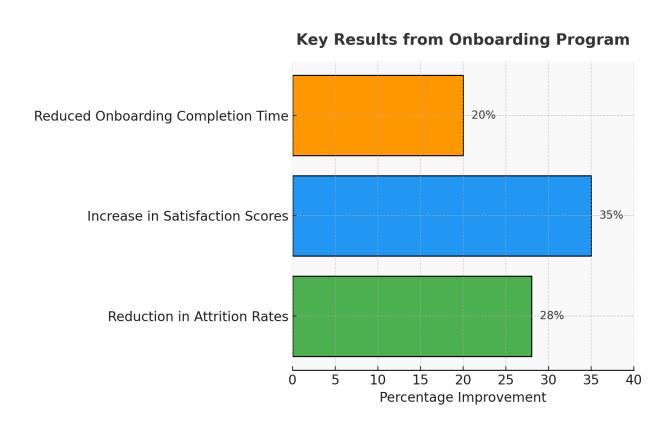
- Collected feedback from new hires at regular intervals (30, 60, and 90 days).
- Used insights to refine onboarding processes and improve engagement.

Day One Month One Month Three Orientation Weekly 1:1's Celebrate Session Training Milestones Modules Performance HR Check In Introductions Review 30-day Survey 90-Day Survey Tech Setup and Training Manager End of Day Check in Pre-boarding Week One **Month Two** Beyond 90 days Welcome email Departmental Project Development Pre-boarding **Functions** Ownership Plan packet Role Specific Culture Training **Buddy Assignment** Schedule Goals Immersion IT setup Small Task Skills Monthly Check Manager creates Assignment Assessment 30-60-90 Plan Team Check In 60-Day Survey

Results

Key Metrics:

- 28% reduction in first-year attrition rates.
- 35% increase in new hire satisfaction scores based on post-onboarding surveys.
- Reduced onboarding completion time by 20%, enabling quicker productivity ramp-up.



Lessons Learned & Future Opportunities

Insights:

- Proactive engagement before day one fosters a sense of belonging and readiness.
- Role-specific onboarding plans build clarity and confidence, reducing early turnover.

Next Steps:

- Expand mentorship programs to include cross-departmental interactions.
- Incorporate role-specific training modules using e-learning platforms for scalability.